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Navy Enterprise...Delivering Warfighting Readiness Today, Tomorrow, and in the Future.

"Our objective is to implement an Enterprise framework, aligned with our Navy Strategic Plan and National Strategy for Maritime Security, which efficiently delivers maritime dominance globally to fight and win... today and in the future."

-- ADM Mike Mullen, CNO

Navy Enterprise will enable execution of the Navy's strategy by delivering required readiness and capabilities at best value. The enterprise approach is characterized by collaboration and transparency among key process stakeholders. Outputs are clearly defined and results are metric-driven.

A dynamic and agile Navy Enterprise is a strategic imperative:

- Continued cost growth threatens to erode buying power needed to fund our Navy of today and the future.
- Legacy equipment must continue to be replaced to help control operating and ownership costs.
- We must take action now to efficiently reduce the Enterprise's total cost of doing business so as to modernize and recapitalize our fleet.

Navy Enterprise will:

- Enable us to continue to effectively deliver readiness and operational effectiveness to the Combatant Commanders well into the future while efficiently controlling and driving down our operating costs.
- Leverage improved coordination among the Fleet, Providers/Enablers, OPNAV, and civilian leadership to develop a better understanding of our total costs of doing business and their linkage to current readiness and future capability.
- Support our goal to efficiently deliver global maritime dominance and to fight and win today and in the future.

Three major elements of the Navy Enterprise:

- Navy Executive Committee (NE ExComm), is the Navy's top-level governance body to focus, guide, and measure achievement of strategic enterprise objectives. ExComm membership includes CNO, VCNO, CUSFFC, ASN(RD&A), ASN(FM&C), OPNAV N8, as well as other ASNs and COMPACFLT as subject matter warrants.
- Matrix operating model, separate and distinct from our warfighting command and control structure, will drive more effective collaboration between Warfare Enterprises, Providers, and Navy Staff to better support our warfighting forces.
- Overarching set of Enterprise activities and behaviors designed to promote transparency, seek efficiencies, and, ultimately, deliver cost-wise readiness and capabilities today and in the future.

Two major components of the matrix operating model:

- Fleet Readiness Enterprise (FRE), led by CFFC and CPF.
 - Currently, 5 individual Warfare Enterprises: Naval Aviation (NAE), Surface Warfare (SWE), Undersea (USE), Naval NETWAR/FORCENet (NNFE), and Naval Expeditionary Combat (NECE)
 - Responsible for delivering combat ready forces today to the COCOMs with C2F and C3F as Operational Agents.
 - Includes representation from the OPNAV staff.
- Provider Enterprise (PE), led by VCNO/ASN(RD&A) and other ASNs as appropriate.
 - 9 Enabler domains (Providers): MPT&E, NAVAIR/PEOs, NAVSEA/PEOs/SP, SPAWAR/PEOs, NAVFAC, NAVSUP, CNIC, BUMED and ONR.
 - Includes representation from the OPNAV staff.
 - PE manages the value chains of manpower, assets, parts, research and development, and supporting infrastructure to the FRE, inclusive of the five Warfare Enterprises, and other enabling domains.
 - PE outputs and priorities: (1) deliver future capabilities (modernization and recapitalization) at best cost and; (2) support the Warfare Enterprises in generating the current readiness they are resourced to deliver.

Navy Enterprise framework is about change management and forging a path to our affordable future as we continue to deploy a combat-ready Navy forward today.